

**Advancing the Whole System Approach  
Teams Meeting  
May 25: 9.30am-11.30am 2022  
(Fourth meeting of the group)**

<p><b>In Attendance:</b> Neil Hunter (SCRA- Chair), Liz Murdoch (SG), Mhairi Shewan (ADES), Kirsten Urquhart (Young Scot ), Ranaid McTaggart (NYJAG Rep, Renfrewshire); Donna McEwan (CYCJ), Jenny Hamilton (COPFS), Chris Wright (Care Inspectorate), Lily Humphreys (CHS), Tracey McFall (CJVSF)</p>		
<p><b>Apologies:</b> John Trainer – Co-Chair (SWS C&amp;F Standing Committee), Adele Hill (CJVSF), Sarah Russell &amp; Nicholas Smith (Alcohol &amp; Drug Scot Govt), Sharon MacIver (AFC), Stephen Bermingham (CHS), Jane Donaldson (Police Scotland), Hannah Snow (Individual with Lived Experience of Justice), Clifford Most (COPFS)</p>		
	<b>Agenda Item</b>	<b>Notes of Discussion</b>
1.	<b>Welcome and introductions</b>	Introductions completed.
2.	<b>Note of last meeting</b>	Anticipated membership now stable and will assist in progression of actions.
3.	<b>Membership of group</b>	<p>HMIPS suggested as potential connection to ensure linked with Throughcare updates and other prison reform given lens of WSA pushing up to 25yrs. SPS have agreed to increase application of WSA to 25/26years.</p> <p>Update to SPS MH Strategy in development. Gill Robinson named link for YJ Team at Scot Gov. Consideration of connection to this group and whether direct representation is required or link in as and when required.</p> <p>Clearer delineation between &lt;18s as children and 18-25yrs as young people/ young adults as had been position of this group acknowledged as opportunity to consider future direction and identify what is required to construct a genuine 'youth justice service' in Scotland.</p>
<b>Actions</b>		<b>By Whom</b>
None identified at this time.		N/A
4.	<p><b>Review WSA Tracker/ Vision &amp; Priorities Action Plan</b></p> <ul style="list-style-type: none"> <li><b>What have we done/ not done?</b></li> <li><b>What actions are needed?</b></li> </ul>	<p>Purpose of today to review existing action plan and streamline by identifying what has been achieved, what may now have been incorporated into other strategic work and what does this mean for role/ tasks of this group as well as where we have not made progress and need to address urgently. Consideration of timescales and what needs to be reset with agreement of partners that actions will be progressed with urgency and what is no longer relevant for this group.</p> <p><b>EEl</b> remains key component and requires urgent action to address. Need to align with whole family approach as outlined in The Promise to capitalise on shift to prevention and early intervention as this is core of EEl. Completion of scoping required to understand process and practice implementation nationally, matching against EEl Core Elements, what support is required as well as barriers and solutions to centring EEl within the shift to prevention and early intervention. Also to aid development of monitoring, evaluation framework for EEl.</p> <p>Maximisation of use of EEl for 16/17years requires focus and prioritisation to progress.</p> <p><b>Managing Risk of Serious Harm</b> there is a clearer positioning of where FRAME &amp; CARM sits, supported through inclusion within the National CP Guidance however need to capitalise on shifts that have occurred. Exploration of other national training being delivered how could link FRAME/ CARM to this- CP implementation, Drug &amp; Alcohol training delivery.</p> <p>Key remains building robust links to CPCs to facilitate their oversight and ownership of CARM or equivalent processes. Further focus likely to come from shift in inspection to include older children and risk of harm thus critical support for embedding FRAME &amp; CARM is promoted and available.</p> <p>Must look to longer term to ensure implementation, training and embedding within CP/AP is achieved for sustainability.</p>
<b>Actions</b>		<b>By Whom</b>
1. Completion of EEl scoping with EEl Forum to understand how works, funding, who leads on it.		DM (CYCJ)
2. Development of monitoring, evaluation framework for EEl following outcome from scoping.		NH (SCRA), LM (SG), DM (CYCJ)
		<b>Status</b>
		End of June 2022
		End of June 2022

<p>3. COPFS consideration of maximising EEI opportunities for 16/17years.</p> <p>4. Decision whether roadshow/ events re. EEI Core Elements to raise awareness and implementation are required.</p>	<p>JH (COPFS) with support from DM (CYCJ), RM (NYJAG)</p> <p>NH (SCRA), LM (SG)</p>	<p>End of July 2022</p> <p>End of July 2022</p>
<p>5.</p>	<p><b>System Reform- Care &amp; Justice Bill</b></p> <ul style="list-style-type: none"> <li>• <b>Links to WSA Group work</b></li> <li>• <b>Children's Hearing Working Group (CHWG)</b></li> <li>• <b>Secure Care work</b></li> </ul>	<p>A number of the high-level strategic outcomes from the AWSA Group now incorporated into other work – Childrens Care &amp; Justice Bill, The Promise and future Promise Act, CHWG - such as increase in age of referral to reporter, alternatives to secure/ custody (also links with bail and release work), CHS, secure beyond 18yrs and structure and funding.</p> <p>However, the reality of what these changes mean and should look like in practice is not clear. The group still has significant role to ensure progress is not lost as there will be a significant lag in timeframe from now to the above strategic developments are finalised and implemented. Thus, the group still has an important role to inform the application of these changes, provide information to aid the formation of these changes in practice.</p> <p>Agreement that the current action plan requires reviewed to ensure appropriate focus of the group, where actions are no longer in our remit or what changes are needed in light of wider systemic changes. What connections and areas of work do we need to connect with and influence?</p> <p>In addition, this is an opportunity to consider the future direction and identify the next areas of focus to continue challenging how we ensure a rights respecting approach to children in conflict with the law.</p>
<p><b>Actions</b></p>	<p><b>By Whom</b></p>	<p><b>Status</b></p>
<p>5. Review current AWSA action plan to ensure reflects changing landscape and areas that require focus and action now, areas that require observing and awareness.</p> <p>6. Identify next phase of AWSA Group work.</p>	<p>NH (SCRA), JT (SWS), LM (SG), DM (CYCJ)</p> <p>All</p>	<p>End of July 2022 and report back to group in early August 2022</p> <p>Next meeting Oct 2022</p>
<p>6.</p>	<p><b>Risks &amp; Exceptions to achieving outcomes</b></p>	<p>Risks identified to work of the group-</p> <ul style="list-style-type: none"> <li>• Capacity to deliver the necessary actions and support the workforce development (e.g. FRAME &amp; CARM)</li> <li>• Complexity of the strategic landscape and interdependence of these aspects (C&amp;J Bill, The Promise and CHWG particularly)</li> <li>• Connections need to be made across the strategic groups and policy areas to align objectives and agendas</li> <li>• Focus on making sure this group adds the right value in terms of actions and outcomes and identifying where outcomes are being led through other strategic level agendas, which we have no control or limited influence over.</li> </ul> <p>Development of National Care Service was noted as important to observe and monitor to consider impact as more becomes known. Potentially expecting report/info form SG in June/ July 2022.</p> <p>Group must actively consider how we manage and mitigate these risks going forward.</p>
<p><b>Action</b></p>	<p><b>By Whom</b></p>	<p><b>Status</b></p>
<p>7. Confirmation of when SG will update on NCS and info circulated to group.</p> <p>8. Proposals as to how the identified risks are mitigated compiled for groups input and agreement.</p>	<p>LM (SG)</p> <p>NH(SCRA), DM(CYCJ)</p>	<p>End of June 2022</p> <p>End of July 2022</p>
<p>7.</p>	<p><b>Focus of next meeting</b></p>	<p>Progression of action plan and focus of work for year 2.</p>
<p><b>Action</b></p>	<p><b>By Whom</b></p>	<p><b>Status</b></p>
<p>N/A</p>	<p>N/A</p>	<p>N/A</p>
<p>8.</p>	<p><b>AOB/ Date of next meeting</b></p>	<p>Whilst group will not meet until October actions and work will be progressed over summer period.</p> <p>Next meeting Wed 5<sup>th</sup> October 2022 9.30am-11.30am</p>
<p><b>Action</b></p>	<p><b>By Whom</b></p>	<p><b>Status</b></p>
<p>9. Agenda and papers to be circulated at least one week prior to next meeting.</p>	<p>DM (CYCJ)</p>	<p>By 23<sup>rd</sup> September 2022</p>